

## MESSAGE FROM THE CEO



# Growth, vision, ambition, and an insistence on evolving our thinking and the language around our mission—these were the priorities for the ICC in the 2017–18 fiscal year.

It was another year of confident expansion. Equally, it was a year when we sought to further engage, forcefully but positively, with our challenging times. Our trajectory outwards, seeking more international influence, was set. At the same time, we remain determined to deliver our grassroots programs at the highest level.

Our ceremonies program, Building Citizenship, continued to deliver many unique and high-profile ceremonies—71 in 10 provinces and 1 territory. Our Cultural Access Pass program celebrated its 10<sup>th</sup> anniversary in 2017—also the 150<sup>th</sup> anniversary of Canadian Confederation—and began a journey to transform the pass from a paper product into a mobile app that will deliver a more integrated, inclusive, and powerful cultural tool for inclusion. The support of an important new partner, TD Bank Group, reinforced our conviction.

In this fiscal year, we also reimagined our research activities. Out of this exercise emerged the Ideas & Insights program, a more dynamic and purposeful use of research outcomes to drive how we think about inclusion and citizenship, and how we program. Two dynamics reports—one on how to talk about inclusion, the other on barriers to inclusion in the legal realm—were published.

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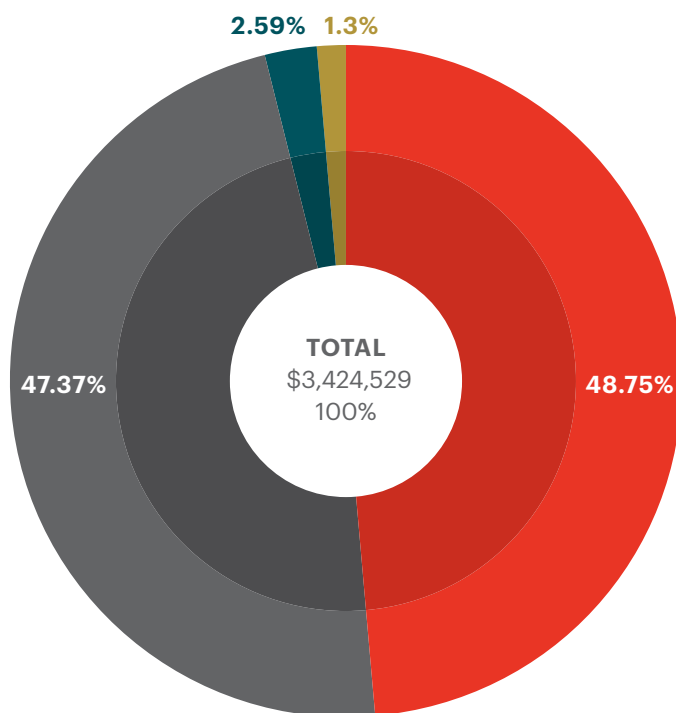
Finally, 6 Degrees, our public thought leadership platform, grew at a rapid and exciting pace. We delivered our annual 6 Degrees event in Toronto in September, a dazzling three days with many highlights, not least of which was

the first-ever appearance in Canada of Chinese artist and activist Ai Weiwei. As important for the evolution of this program, 6 Degrees also delivered its first two pop-up editions—in Vancouver, British Columbia, and in The Hague, Netherlands. How we move 6 Degrees forward will mark the ICC's commitment to being a leader in framing the necessary conversations to negotiate the many negative challenges to inclusion and genuine belonging. Our work there is just beginning.

*Charlie Foran*  
Charlie Foran

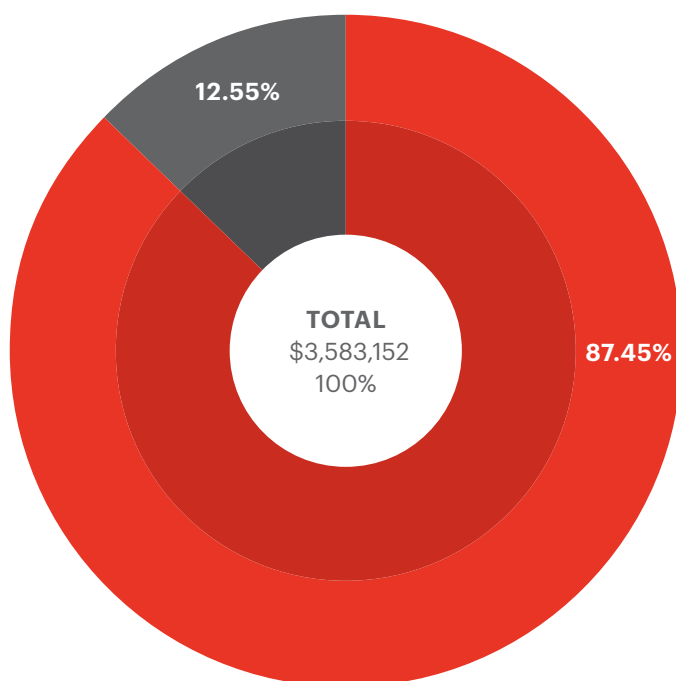
# FINANCIALS 2017-18

March 31, 2017 to March 31, 2018



## INCOME

- Corporate, foundation and individual support
- Government support
- Ticket sales
- Investment income



## EXPENDITURES

- Programs
- Administration